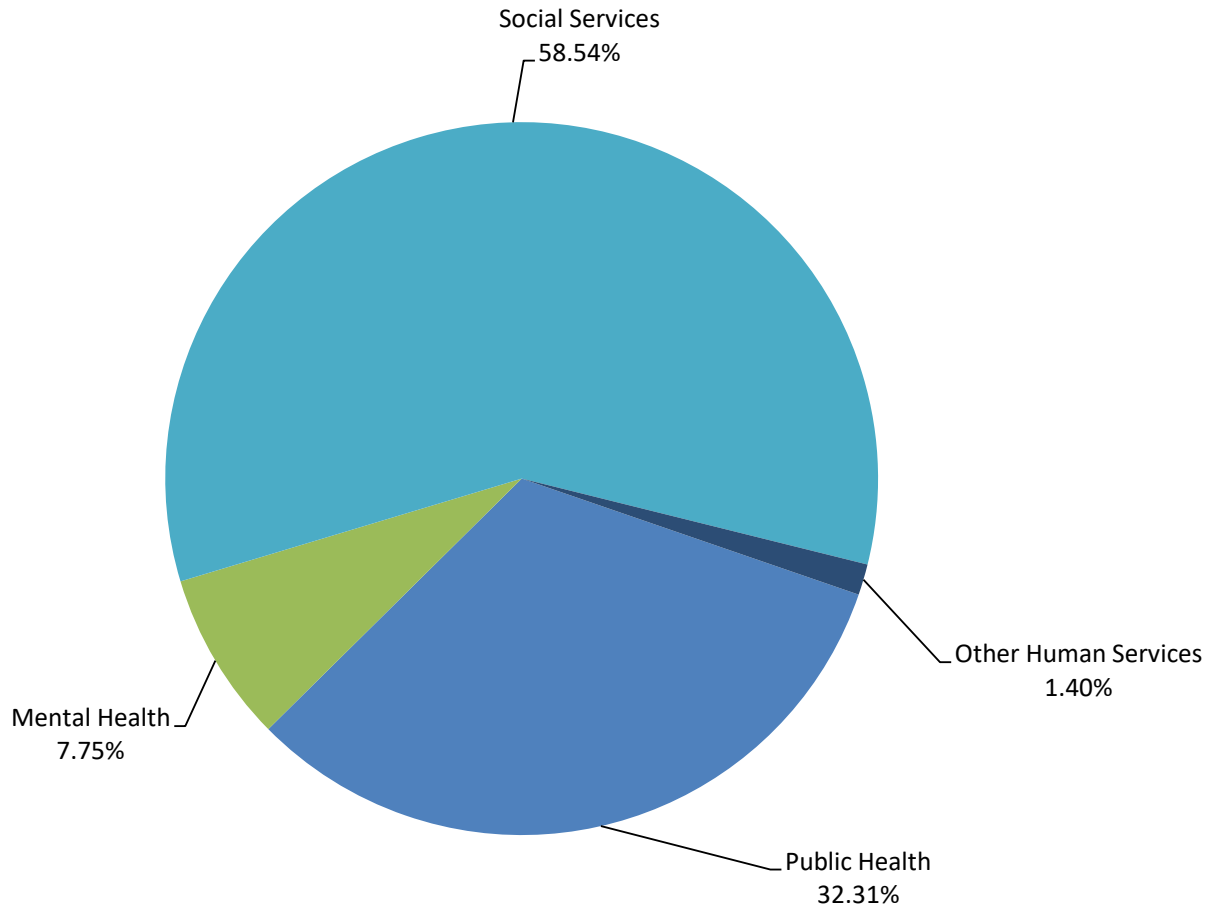


Human Services Approved Budget



| Business Area | 2016-2017 Actual Expenditures | FY2017-18 Original Budget | FY2017 12 Month Estimate | FY2018-19 Department Requested | FY2018-19 Commissioner Approved |
|----------------------|-------------------------------|---------------------------|--------------------------|--------------------------------|---------------------------------|
| Public Health | \$22,713,030 | \$26,034,159 | \$25,870,409 | \$26,338,993 | \$26,030,453 |
| Mental Health | \$6,217,381 | \$6,131,224 | \$6,131,224 | \$6,268,208 | \$6,245,859 |
| Social Services | \$55,900,793 | \$62,347,767 | \$41,278,748 | \$48,829,127 | \$47,156,106 |
| Other Human Services | \$1,720,402 | \$1,170,732 | \$1,687,452 | \$2,029,328 | \$1,127,684 |
| Grand Total | \$86,551,606 | \$95,683,882 | \$74,967,834 | \$83,465,656 | \$80,560,102 |

PUBLIC HEALTH



GOAL 2 HEALTH AND WELL-BEING FOR ALL: Improve the quality of life across the lifespan through protecting the health of community, reducing barriers to access services and ensuring a network of integrated health and human services available to people in need.

MISSION

The Durham County Health Department's mission is to work with our community to prevent disease, promote health, and protect the environment.

DEPARTMENT DESCRIPTION

The department is comprised of seven divisions: Leadership and Business Management, Allied Health, Health Education Community Transformation, Dental, Medical Services, Nutrition, and Environmental Health. These divisions work collaboratively to accomplish the following goals:

- Promote optimal health and wellness of all;
- Decrease premature death rates;
- Prevent and control communicable disease; and
- Maximize organization productivity.

In addition to conducting the day-to-day work of public health, the department is also focusing on: workforce development; communication and marketing; technology; access to medical and dental care; obesity and chronic illness; and education.

| Summary | 2016-2017 Actual Exp/Rev | 2017-2018 Original Budget | 2017-2018 12 Month Estimate | 2018-2019 Department Requested | 2018-2019 Commissioner Approved |
|---------------------------|--------------------------------|---------------------------------|-----------------------------------|--------------------------------------|---------------------------------------|
| Expenditures | | | | | |
| Personnel | \$13,664,530 | \$16,034,043 | \$15,731,520 | \$16,630,708 | \$16,480,366 |
| Operating | \$8,742,629 | \$10,000,116 | \$10,126,866 | \$9,708,285 | \$9,550,087 |
| Capital | \$305,874 | \$0 | \$12,023 | \$0 | \$0 |
| Total Expenditures | \$22,713,033 | \$26,034,159 | \$25,870,409 | \$26,338,993 | \$26,030,453 |
| Revenues | | | | | |
| Intergovernmental | \$8,878,907 | \$6,758,209 | \$6,622,714 | \$6,422,727 | \$6,524,227 |
| Contrib. & Donations | \$2,073 | \$3,000 | \$1,047 | \$0 | \$0 |
| Service Charges | \$444,089 | \$359,330 | \$361,418 | \$377,900 | \$377,900 |
| Other Revenues | \$177,388 | \$52,300 | \$93,428 | \$34,000 | \$34,000 |
| Total Revenues | \$9,502,457 | \$7,172,839 | \$7,078,607 | \$6,834,627 | \$6,936,127 |
| Net Expenditures | \$13,210,576 | \$18,861,320 | \$18,791,802 | \$19,504,366 | \$19,094,326 |
| FTEs | 212.46 | 234.47 | 234.47 | 235.55 | 233.55 |

2018-19 BUDGET HIGHLIGHTS

- Moved funds from Child Health Assessment and Prevention Program, including 3 FTEs to School Health to create 3 new School Health Nurse FTEs.
- Eliminated 3 FTEs in the Diabetes Coalition Project to offset revenue decline
- Environmental Health Specialist (General Inspections/Food & Lodging Program) 1 FTE
- Registered Environmental Health Specialist 2 FTES
- Increase Pharmacist hours from .52 to .60 FTE = .08 FTE
- Reduced agency-wide contracted services and realigned dollars
- Eliminated 1 FTE for the Dental van driver and contracted the service.
- \$205,500 of non-profit funds, agencies are listed in the Appendix under Goal 2
- Grant for Positive Parenting Program \$101,500
- Reduced Jail Health contract contingency from \$150,000 to \$25,000
- Moved El Futuro contract to Alliance Behavioral budget \$6,000

| Program Budget | FY2017-18 Approved Budget | FY2017-18 Approved FTE | FY2018-19 Department Request Budget | FY2018-19 Department Request FTE | FY2018-19 Commissioner Approved Budget | FY2018-19 Commissioner Approved FTE |
|---|---------------------------------|------------------------------|--|---|---|--|
| Public Health | | | | | | |
| Allied Health | \$1,955,696 | 12.52 | \$1,801,629 | 12.60 | \$1,801,629 | 12.60 |
| Dental | \$1,092,549 | 10.00 | \$1,171,318 | 9.00 | \$1,171,318 | 9.00 |
| Environmental Health | \$1,723,300 | 24.00 | \$1,936,359 | 27.00 | \$1,936,359 | 27.00 |
| Health Education & Community Transformation | \$3,339,861 | 30.00 | \$3,229,802 | 30.00 | \$3,341,302 | 30.00 |
| Leadership and Business Management | \$4,365,036 | 43.60 | \$4,644,437 | 45.60 | \$4,349,397 | 43.60 |
| Medical Services | \$11,506,014 | 81.85 | \$11,598,875 | 83.85 | \$11,473,875 | 83.85 |
| Nutrition | \$2,051,703 | 32.50 | \$1,956,573 | 27.50 | \$1,956,573 | 27.50 |
| Grand Total | \$26,034,159 | 234.47 | \$26,338,993 | 235.55 | \$26,030,453 | 233.55 |

The County also funds a select group of community based non-profit organizations that support, directly or indirectly, various County department services. These County supported non-profit agencies are selected through a rigorous annual selection and certification process to ensure quality services and outcomes. The supported non-profits shown here are related to services provided by the department being described, however, the appendix of this document has more detail about all Durham County non-profit funding.

| Public Health Non-Profit Support | FY 2018-19 Funding |
|-----------------------------------|---------------------|
| A Helping Hand | \$25,000.00 |
| African American Dance Ensemble | \$5,000.00 |
| Believers United for Progress | \$5,000.00 |
| Bridge II Sports | \$6,000.00 |
| Center for Child & Family Health | \$12,000.00 |
| Diaper Bank of North Carolina | \$10,000.00 |
| Durham Crisis Response Center | \$37,250.00 |
| Durham Striders Youth Association | \$15,000.00 |
| Farmer Foodshare | \$20,000.00 |
| Food Bank of Central & Eastern NC | \$10,000.00 |
| Inter-Faith Food Shuttle | \$10,000.00 |
| Planned Parenthood South Atlantic | \$17,750.00 |
| Playworks Education Energized | \$10,000.00 |
| Reality Ministries | \$10,000.00 |
| Triangle Champions Track Club | \$6,500.00 |
| | \$199,500.00 |

Allied Health

Program Purpose: The purpose of the Allied Health program is to support the department by providing laboratory and pharmacy services. The laboratory provides testing and results that aid in the diagnosis, treatment, and prevention of disease. The pharmacy dispenses medication used in the treatment and prevention of disease.

Program Description: Allied Health is comprised of the laboratory and pharmacy operated within the department. The Laboratory provides phlebotomy and specimen procurement services for the department's Clinics, Lincoln Community Health Center, and Community Outreach Events. Laboratory tests are performed by trained Laboratory Technicians who have demonstrated competency. The Pharmacy provides medication services for Clinics, DCo Wellness Clinic, and DCo Detention Center. Medications are filled and dispensed by licensed Pharmacists and a Pharmacy Technician who interpret clinician orders, monitor for possible drug interactions, and provide medication counseling to patients. The Pharmacy maintains a comprehensive formulary enabling treatment and prevention options for a variety of diseases and conditions.

Dental

Program Purpose: The Dental Division provides access to comprehensive dental care for uninsured and underinsured children and youth through 20 years of age and pregnant women.

Program Description: The Dental Program provides oral health services to address unmet needs. Services are provided onsite

in a state of the art dental clinic and in a mobile dental unit, the Tooth Ferry, that visits specific DPS elementary schools. Staff members also provide dental screenings and oral health education sessions.

Environmental Health

Program Purpose: The Environmental Health Division enforces laws & regulations that pertain to food & lodging, institutions, child cares, onsite waste treatment, water, and many other health-related services and industries. Team members educate and regulate operators. They inform, educate and empower Durham County residents and visitors about issues that affect their health. Information provided by Environmental Health and Local Public Health Emergency Preparedness allows people to make informed decisions that impacts their personal health as well as the health of their families.

Program Description: Environmental Health enforces North Carolina Administrative Codes to ensure that a variety of establishments, waste treatment systems, and drinking water wells are operated and maintained in a manner that protects public health and the environment. Almost all Environmental Health regulatory activities are State mandated via North Carolina General Statutes (State Law). Environmental Health staff issue establishment and system operational permits. Staff also train and educate operators on proper sanitary and environmentally correct practice.

Health Education Community Transformation

Program Purpose: The Health Education Community Transformation Division educates, mobilizes, assesses, and creates policy, system and environmental change to positively influence the health of Durham County residents.

Program Description: The Division of Health Education Community Transformation addresses health by influencing the decisions and actions that individuals, groups and communities make that ultimately promote health and prevent violence, injury, disease and disability. Health Education also aims to influence policies, systems and the environment to promote health. Staff members provide in-person and virtual education, screenings, and evidence-based programs to individuals, neighborhoods, faith-based organizations, and workplaces.

Leadership and Business Management

Program Purpose: The Leadership and Business Management program provides direction and sound business management services in order to achieve effective, efficient, high quality services and fulfill the department's mission.

Program Description: The Leadership and Business Management Division provides support to all divisions and programs in the department. These functions include administrative oversight of all public health domains including finance, purchasing, patient registration and billing, IT, registering of vital records, contracts services, and facilities services.

Medical Services

Program Purpose: The Medical Services Division investigates, screens, educates and provides treatment and other clinical care to those who either seek care or are referred for care.

Program Description: Medical Services Division comprises the largest component of the department's budget providing mandated and other services that address unmet needs of our community. The division's staff is a multidisciplinary staff matrix of providers (advanced practice providers and contract physicians), nurses, social workers, and ancillary staff. The primary program areas are Care Coordination for Children, Detention Facility Health Services, Pregnancy Care Management, Refugee Health, School Health, Women's Health Clinic, and Communicable Disease Control.

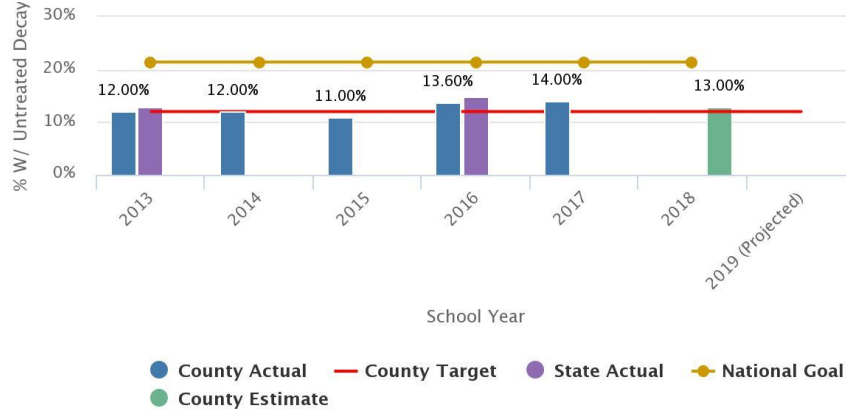
Nutrition

Program Purpose: The Nutrition Division provides population-based and individual clinical services, so Durham County residents can learn and put into practice eating and exercise behaviors that lead to disease prevention and optimal health.

Program Description: The Nutrition Division and the Durham Diabetes Coalition/Chronic Care Initiative (DDC/CCI) conduct individual and population-based services. Clinical services are safety net services for Durham residents who are uninsured or underinsured. These services include individual counseling and/or guidance to clients for whom guidance can prevent, treat or stabilize a diagnosed condition, such as diabetes, hypertension, heart disease, and obesity. The Durham's Innovative Nutrition Education (DINE) program teaches students in qualifying schools about nutrition and physical activity to move towards healthier behaviors. DINE and DDC/CCI community programs conducts education at community sites and works on policy, systems, and environmental changes that impact the nutrition and physical environment in eligible childcare facilities, food retail markets, faith-based organizations, and community sites.

PERFORMANCE MEASURES:

Measure: PERCENT OF DURHAM PUBLIC SCHOOL KINDERGARTNERS WITH UNTREATED DENTAL DECAY

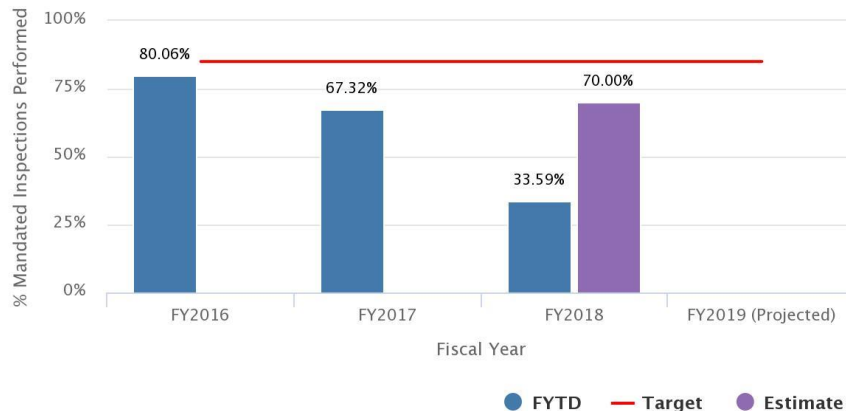


Measure description: Dental decay is one of the most common chronic infectious diseases among children that if left untreated can result in problems with speaking, playing, and learning. Children from low income households experience higher untreated tooth decay. Dental decay is measured by visual examination by a public health dental hygienist. If dental decay is found, the student is referred for dental care at public health or with their dentist. This measure aligns with County Strategic Plan Goal 2, Objective 2 - Healthy Children and Youth - support the optimal growth and development of children and youth.

Trend explanation: The dental decay percentage for Durham County typically varies from 12-14% annually. Variations are a result of the percentage of children being screened in the school according to parental consent and that all 30 schools agree to participate. Durham County and North Carolina perform significantly better than National data.

FY2018-19 target projection: Public Health attempts to screen Kindergarten in all of Durham’s Public Elementary schools to identify as many children that have a high risk for cavities. The department is aiming to reduce the percentage of Durham Public School kindergartners with untreated dental decay and reach our goal of 12% or less during the 2018-19 school year. The current Healthy People 2020 national goal for children ages 3 to 5 is 21.4%.

Measure: PERCENT OF TOTAL MANDATED INSPECTIONS PERFORMED

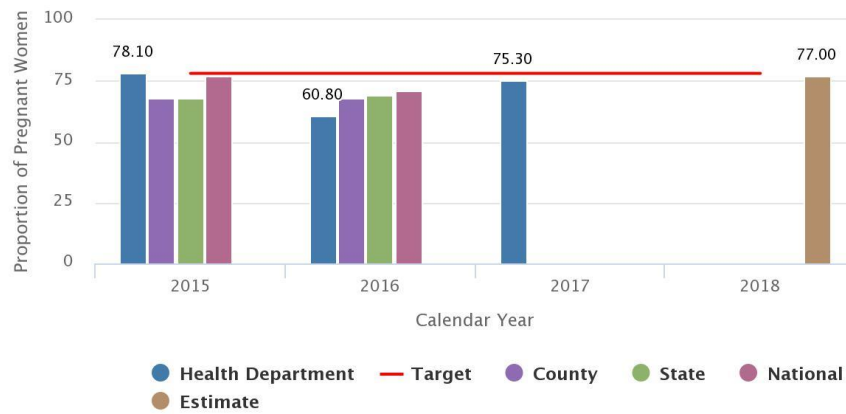


Measure description: This measure shows the percentage of State mandated inspections completed. The majority of these inspections are for food service establishments. Inspections provide education and regulation toward the goal of food safety.

Trend explanation: The trend varies based on staffing levels and growth in the number of establishments permitted. From FY08-FY17, Durham County experienced a 115% increase in the number of required mandated inspections to be completed. This increase does not take into account the complex nature of Durham’s food service community. Per capita, Durham has more Mobile Food Units than any other North Carolina county and has a much higher than average number of establishments that conduct specialized food processes, which require additional oversight and time commitment by staff.

FY2018-19 target projection: The State mandated inspections are the most frequent and have the largest direct impact to most of the public. Although eventually the goal is to reach 100%, the current goal is 85%. Due to the restaurant growth in Durham over the last several years, public health has made a request for additional positions to be able to meet this benchmark.

Measure: PROPORTION OF PREGNANT WOMEN WHO RECEIVE PRENATAL CARE BEGINNING IN THE FIRST TRIMESTER



Measure description: This measure shows the proportion of pregnant women who receive prenatal care beginning in the first trimester. Access to prenatal care in the first trimester of pregnancy is a clinical quality measure to assess the adequacy of prenatal care for pregnant women. Accessing care in the first trimester is essential and associated with positive outcomes for infants and mothers. Beginning prenatal care in the first semester is crucial because it decreases the risks of delivering a low birth weight infant and reduces the risk of newborn death. The NC DHHS Maternal Health Services has provided a wide range of maternal health services to encourage low-income pregnant women to begin early prenatal care and follow recommended perinatal care guidelines before and after giving birth. This measure aligns with County Strategic Plan Goal 2, Objective 2.3 - Healthy Children and Youth - support the optimal growth and development of children and youth.

Trend explanation: Durham County Public Health data increased from 2016 to 2017 because of education around initiation of early prenatal care and that the health department was a safe space to seek care. Community education was paramount to this increase.

FY2018-19 target projection: The target reflects the Healthy People 2020 target of 77.9%.

MENTAL HEALTH (ALLIANCE BEHAVIORAL HEALTHCARE LME/MCO)



GOAL 2 HEALTH AND WELL-BEING FOR ALL: Improve the quality of life across the lifespan through protecting the health of community, reducing barriers to access services and ensuring a network of integrated health and human services available to people in need.

MISSION

Alliance Behavioral Healthcare is committed to improving the health and well-being of the people we service by ensuring highly effective, community-based support and care. Our vision is to be a leader in transforming the delivery of whole person care in the public sector.

PROGRAM DESCRIPTION

Alliance Behavioral Healthcare is the Local Management Entity (LME)/Manage Care Organization (MCO) for mental health, developmental disabilities, and substance abuse for a catchment area that includes Cumberland, Durham, Johnston and Wake counties.

Alliance is responsible for ensuring that citizens who seek help receive the services and supports for which they are eligible to achieve their goals and to live as independently as possible. Alliance is also responsible for making sure the citizens receive quality services and that their individual rights are protected.

Alliance is responsible for managing finances, service authorizations, contracts with direct service providers, service quality, and regulatory standards, developing the service array and ensuring appropriate customer choice.

Alliance contracts with more than 2,000 service providers to provide mental health, developmental disabilities and substance abuse services to children and adults in the entire catchment area. For those clients who do not speak English, a list of providers who speak other languages can be provided.

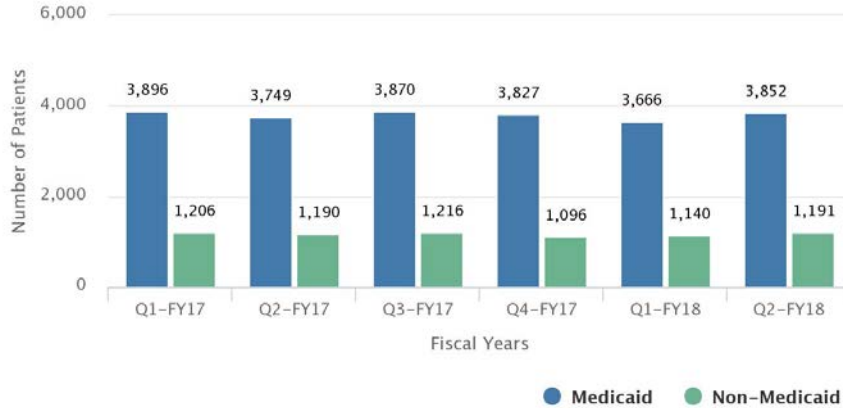
| Summary | 2016-2017 Actual Exp/Rev | 2017-2018 Original Budget | 2017-2018 12 Month Estimate | 2018-2019 Department Requested | 2018-2019 Commissioner Approved |
|---------------------------|--------------------------------|---------------------------------|-----------------------------------|--------------------------------------|---------------------------------------|
| Expenditures | | | | | |
| Operating | \$6,217,380 | \$6,131,224 | \$6,131,224 | \$6,268,208 | \$6,245,859 |
| Total Expenditures | \$6,217,380 | \$6,131,224 | \$6,131,224 | \$6,268,208 | \$6,245,859 |
| Revenues | | | | | |
| Total Revenues | \$0 | \$0 | \$0 | \$0 | \$0 |
| Net Expenditures | \$6,217,380 | \$6,131,224 | \$6,131,224 | \$6,268,208 | \$6,245,859 |
| FTEs | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |

2018-19 BUDGET HIGHLIGHTS

- Alliance will continue a lease agreement with Durham County to lease space in the Human Services Complex until December of 2018.
- Added \$40,000 to El Futuro, the primary provider of mental health services to the Latino population in Durham, to be able to expand and enhance their services in the face of growing demand in Durham and combined the \$6,000 currently funded through the non-profit process for a total of \$46,000.
- Added \$67,500 half of a year funding for 2 new positions for a permanent supportive housing (PSH) pilot program.
- Additional administrative cost \$1,135

PERFORMANCE MEASURES:

Measure: AVERAGE MONTHLY NUMBER OF DURHAM COUNTY PATIENTS SERVED

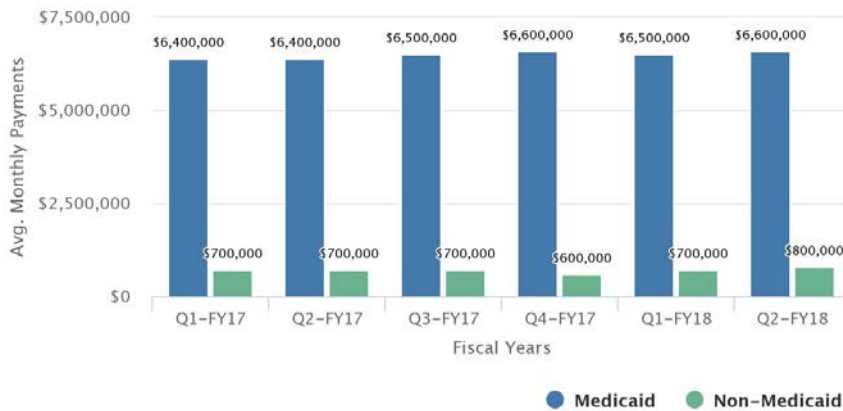


Measure description: This measures the average number of Durham County patients served. This number represents the average monthly number of unique individuals that received services from an Alliance provider during the quarter. This measure shows service utilization in both Medicaid and non-Medicaid individuals for Durham County specifically.

Trend explanation: Alliance tracks any significant changes and trends related to service access, utilization and spending over time. Any significant changes and trends that are noted receive more detailed data analysis to determine cause, effect on the service system and to individuals served, and to determine if additional interventions are needed to mitigate negative trends.

FY2018-19 target projection: There is no specific target in relation to service utilization and spending. The data are compared quarterly within Durham County to identify changes in the service system and compared to other Alliance counties as a measure of how services are utilized differently or the same in each county.

Measure: AVERAGE MONTHLY PAYMENTS IN DURHAM COUNTY

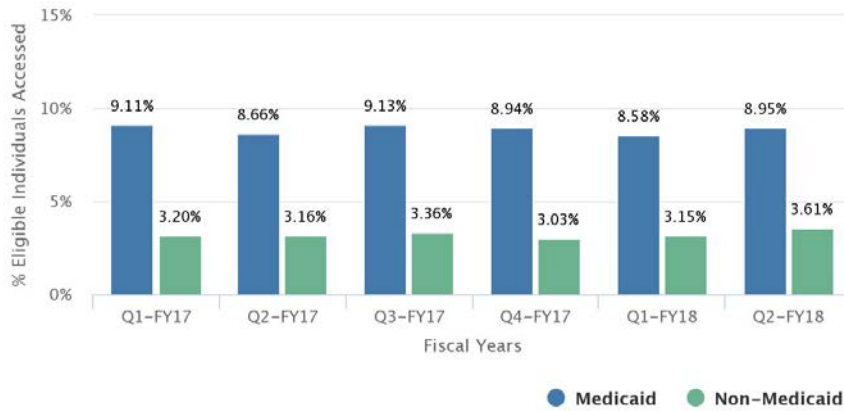


Measure description: This measure shows spending in both Medicaid and non-Medicaid individuals for Durham County.

Trend explanation: Alliance tracks any significant changes and trends related to service access, utilization and spending over time. Any significant changes and trends that are noted receive more detailed data analysis to determine cause, effect on the service system and to individuals served, and to determine if additional interventions are needed to mitigate negative trends.

FY2018-19 target projection: There is no specific target in relation to service utilization and spending. The data are compared quarterly within Durham County to identify changes in the service system and compared to other Alliance counties as a measure of how services are utilized differently or the same in each county.

Measure: PERCENT OF ELIGIBLE INDIVIDUALS ACCESSED (PENETRATION RATE)



Measure description: This measures the penetration rate, or the portion of individuals eligible for services in Durham County who accessed them during a quarter. The average penetration rate for non-Medicaid funded individuals is calculated by comparing the numbers of individuals who accessed services compared to the total number of individuals who are identified as indigent in Durham County.

Trend explanation: Alliance tracks any significant changes and trends related to service access, utilization and spending over time. Any significant changes and trends that are noted receive more detailed data analysis to determine cause, effect on the service system and to individuals served, and to determine if additional interventions are needed to mitigate negative trends.

FY2018-19 target projection: There is no specific target in relation to service utilization and spending. The data are compared quarterly within Durham County to identify changes in the service system and compared to other Alliance counties as a measure of how services are utilized differently or the same in each county.

SOCIAL SERVICES



GOAL 2 HEALTH AND WELL-BEING FOR ALL: Improve the quality of life across the lifespan through protecting the health of community, reducing barriers to access services and ensuring a network of integrated health and human services available to people in need.

MISSION

Created by the North Carolina General Assembly and sustained with public funds, the Durham County Department of Social Services' vision is a community where families achieve well-being. The department's mission is "Partnering with families and communities in achieving well-being through prosperity, permanence, safety and support."

The department operates with a Core Values Statement:

The staff members of the Durham County Department of Social Services make this commitment to individuals, families, our community and ourselves:

- We will show **RESPECT** by recognizing the importance of each individual, treating everyone with kindness, dignity and compassion.
- We will demonstrate **INTEGRITY** by being honest, dependable, trustworthy, responsible and accountable for performance and results.
- We will cultivate **PARTNERSHIP** as the best way to help individuals and families develop their strengths and meet their needs, while working together to achieve more.

DEPARTMENT DESCRIPTION

The agency's services programs provide for the protection of abused and neglected children and adults, the provision of services to prevent unnecessary institutionalization of disabled and elderly residents, Work First support services, school and community social work services, and child day care subsidy.

Our public assistance programs provide entitlement benefits for health access and nutrition services, foster care and adoption payments as well as cash assistance through Work First. Programs include Food and Nutrition Assistance; Medicaid and North Carolina Health Choice for Children; and Work First Family Assistance.

The Child Support Enforcement program ensures that non-custodial parents provide financial and medical support for their children. This includes the location of non-custodial parents and their assets, establishing support orders, and establishing paternity. As necessary, this service is also responsible for collection and distribution of payments and enforcement for non-payment of legal child support obligations.

| Summary | 2016-2017 Actual Exp/Rev | 2017-2018 Original Budget | 2017-2018 12 Month Estimate | 2018-2019 Department Requested | 2018-2019 Commissioner Approved |
|---------------------------|--------------------------------|---------------------------------|-----------------------------------|--------------------------------------|---------------------------------------|
| Expenditures | | | | | |
| Personnel | \$26,571,049 | \$28,102,147 | \$25,916,949 | \$29,905,276 | \$29,326,084 |
| Operating | \$29,329,754 | \$34,245,620 | \$15,361,799 | \$18,923,851 | \$17,830,022 |
| Total Expenditures | \$55,900,803 | \$62,347,767 | \$41,278,748 | \$48,829,127 | \$47,156,106 |
| Revenues | | | | | |
| Intergovernmental | \$38,423,009 | \$45,309,630 | \$25,739,324 | \$29,823,524 | \$29,326,100 |
| Contrib. & Donations | \$10,553 | \$2,831 | \$5,221 | \$2,831 | \$2,831 |
| Service Charges | \$3,613 | \$6,600 | \$24,357 | \$6,600 | \$6,600 |
| Other Revenues | \$191,522 | \$137,162 | \$256,619 | \$137,162 | \$137,162 |
| Total Revenues | \$38,628,697 | \$45,456,223 | \$26,025,521 | \$29,970,117 | \$29,472,693 |
| Net Expenditures | \$17,272,106 | \$16,891,544 | \$15,253,227 | \$18,859,010 | \$17,683,413 |
| FTEs | 504.00 | 503.00 | 509.00 | 525.00 | 512.00 |

2018-19 BUDGET HIGHLIGHTS

- Durham County has now been fully integrated into the State NC FAST system for childcare payments. Moving forward Durham County will no longer make childcare payments and thus will not receive this reimbursement revenue from the State for childcare services. As a result, the DSS budget has an **expenditure and revenue reduction of \$16.3 million dollars**.
- 6 new FTEs were funded mid-year FY 2017-18 in Child Protective Services – Full year funding for FY 2018-19 for those positions is \$365,663
- Funding for ½ of a Social Worker position at the Center for Senior Life **\$30,000**- Department of Social Services (DSS) and the Durham Center for Senior Life (DCSL) have piloted a shared Social Worker position to ensure that Senior are referred to community agencies in a timely and efficient manner.
- 3 New FTEs funding starting September 2018 to work on Coordinated Intake/Entry in order to build a more high-functioning homeless housing system
- \$90,000 for additional local funds for emergency rental assistance
- \$25,000 contractual agreement for local charges for transport and storage for bodies that are unclaimed or in limbo because of no decision by family members.
- Expansion of Lincoln Community Health Center Contract for medication assistance \$30,000. This expansion will allow uninsured or underinsured citizens to receive medically necessary prescription medication from Lincoln Community Health Center at no cost.

| Program Budget | FY2017-18 Approved Budget | FY2017-18 Approved FTE | FY2018-19 Department Request Budget | FY2018-19 Department Request FTE | FY2018-19 Commissioner Approved Budget | FY2018-19 Commissioner Approved FTE |
|--|---------------------------------|------------------------------|--|---|---|--|
| Social Services | | | | | | |
| Administration and Management | \$1,207,907 | 9.00 | \$1,562,823 | 9.00 | \$1,407,879 | 9.00 |
| Adult Services | \$5,980,437 | 65.00 | \$6,458,545 | 68.00 | \$6,152,217 | 65.00 |
| Business Office | \$1,278,609 | 16.00 | \$1,302,661 | 16.00 | \$1,302,661 | 16.00 |
| Child Support | \$3,054,361 | 40.00 | \$3,110,012 | 40.00 | \$3,110,012 | 40.00 |
| Child Welfare | \$13,096,708 | 112.00 | \$14,674,865 | 120.00 | \$13,794,362 | 118.00 |
| Crisis Services | \$1,064,817 | 8.00 | \$1,226,811 | 8.00 | \$1,081,049 | 8.00 |
| Customer Accountability and Talent Development | \$3,788,185 | 57.00 | \$3,913,102 | 58.00 | \$3,875,869 | 57.00 |
| Public Assistance | \$14,289,483 | 180.00 | \$13,968,996 | 190.00 | \$13,820,745 | 183.00 |
| Work First Employment and Child Care Services | \$18,587,260 | 16.00 | \$2,611,312 | 16.00 | \$2,611,312 | 16.00 |
| Grand Total | \$62,347,767 | 503.00 | \$48,829,127 | 525.00 | \$47,156,106 | 512.00 |

The County also funds a select group of community based non-profit organizations that support, directly or indirectly, various County department services. These County supported non-profit agencies are selected through a rigorous annual selection and certification process to ensure quality services and outcomes. The supported non-profits shown here are related to services provided by the department being described, however, the appendix of this document has more detail about all Durham County non-profit funding.

| DSS Non-Profit Support | FY 2018-19 Funding |
|---|--------------------|
| Believers United for Progress | \$20,000.00 |
| Catholic Charities of the Diocese of Raleigh | \$10,000.00 |
| Communities In Partnership | \$25,000.00 |
| Food Bank of Central & Eastern North Carolina | \$20,000.00 |
| SEEDS | \$7,500.00 |
| Threshold, Inc. | \$7,500.00 |
| | \$90,000.00 |

Administration and Management

Program Purpose: Provide business operations support to internal and external agency partners while ensuring efficient and effective use of public funds

Program Description: Provide leadership and support to internal and external stakeholders to support the agency in fulfilling its mission and vision while providing timely and effective services to our clients.

Adult Services

Program Purpose: To protect vulnerable adults and keep them safe wherever they live through providing adult protective services, guardianship, In-Home Aide, Home Delivered Meals, Adult Care Monitoring and the Community Alternative Program for Adults.

Business Office

Program Purpose: Provide business operations support to internal and external agency partners while ensuring efficient and effective use of public funds.

Child Support

Program Purpose: Locate non-custodial parents, establish, distribute and enforce court ordered child support payments for children and families to ensure that parents help pay for their children's support costs

Child Welfare

Program Purpose: To protect children, keep them safe, maintain and obtain safe stable/permanent homes. This is done through receiving, screening and investigating reports of suspected abuse, neglect and dependency of children; providing intensive in-home services to families at risk of or with a history of above; and providing child placement and permanency services for youth placed in the custody of DSS

Crisis Services

Program Purpose: To advocate, refer and provide services to adults and families with children who are in crisis related to health, housing, and energy problems to keep them from becoming homeless and/or to elevate lack of access to a medication

Customer Accountability and Talent Development

Program Purpose: Provide staff training and development, Reception, Call Center and Quality Assurance operations for the department

Public Assistance

Program Purpose: Provide benefits to promote health access, nutritional services, and short-term cash assistance to eligible families.

Program Description: Provide entitlement benefits for health access (Medicaid, Healthchoice, Medicaid Transportation), nutrition services (FNS), cash assistance (Work First) and energy program Emergency Assistance. Ensure timely and accurate assistance to individuals in need.

Work First Employment and Child Care Services

Program Purpose: Provide supportive services to gain and maintain employment.

Program Description: Provide service benefits for Cash Assistance (Work First) and Child Care Subsidy program to help citizens gain employment and become self-sufficient.

PERFORMANCE MEASURES:

Measure: STATE REPORT CARD RESULTS FOR MEDICAID APPLICATION PROCESSING

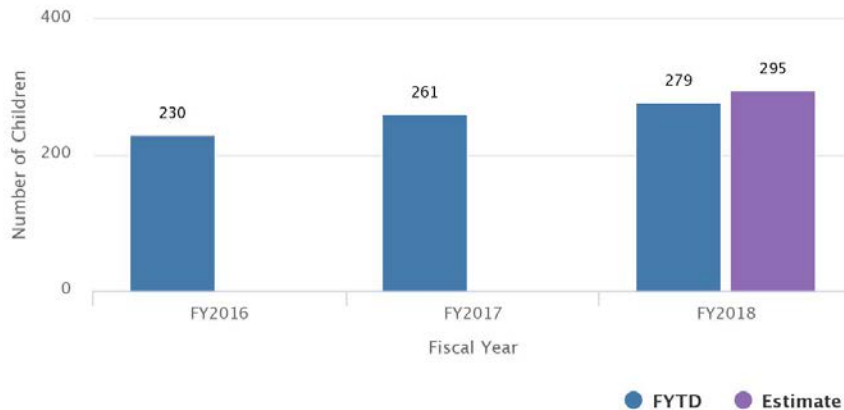


Measure description: The number of Medicaid applications processed timely is being measured to ensure families are receiving medical services in a suitable timeframe. This is a State requirement and failure to timely process and dispose of applications can result in a corrective action and/or financial liability to the County. This measure is critical for the department to assess and determine allocated resources needed to timely and effectively process Medicaid applications. This measure is in alignment with Strategic Plan Goals 2 and 5.

Trend explanation: DSS has authorized overtime to process applications. The department is also assessing current workflows and structure to maintain passing the Medicaid Report Card. Factors that can impact this trend include: the economy, child poverty rate, federal policy, the number of applications being received/processed, and staff recruitment and retention.

FY2018-19 target projection: The target is set to pass the State Medicaid Report Card which means receiving a Report Card result of 90% or greater in timeliness for Medicaid application processing. DSS is projecting to continue to pass the State Medicaid Report Card in FY19. Note: The report card was restarted effective April 2017.

Measure: NUMBER OF CHILDREN IN FOSTER CARE

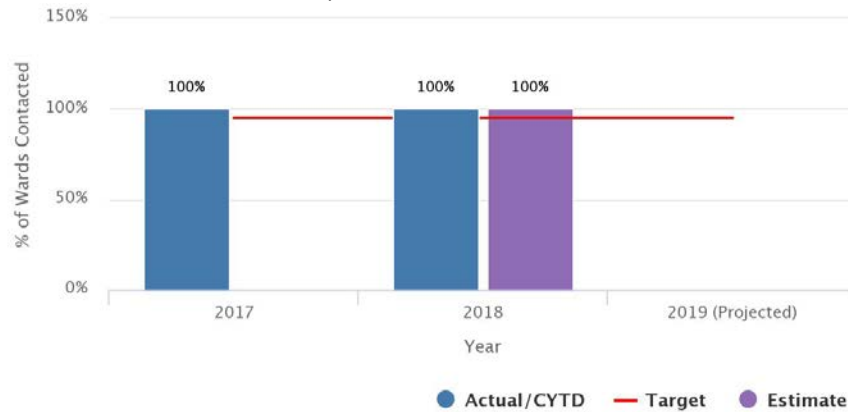


Measure description: DSS monitors, evaluates, and plans for the number of youth in custody. Critical services include education, physical/mental health, safety/well-being, and establishment of a permanent care plan. In addition, the Federal Children’s Bureau and the NC Division of Social Services track this data to evaluate outcomes for youth such as safety, repeat maltreatment while in foster care, recidivism, and timeliness to permanence. This measure aligns with Strategic Plan Goals 2 and 3 and is key to allocating resources to effectively serve children in care and meet State targets for permanence and safety.

Trend explanation: DSS continues to see a growth in the number of children in foster care. DSS experienced a 5% increase between Q4 FY17 and Q2 FY18. This trend is statewide as several counties have experienced growth of 50% and higher. There are numerous factors leading to placement of children in DSS, including substance misuse, mental health, domestic violence, improper parenting skills, and developmental needs of families/children.

FY2018-19 target projection: There is not a target for the number of children in foster care; however, the department projects to have roughly 310 children in custody in FY19. This is due to the increased growth in foster care over the last four years.

Measure: PERCENTAGE OF ADULT WARDS (A PERSON DEEMED INCOMPETENT AND UNABLE TO MAKE INDEPENDENT DECISIONS) CONTACTED EVERY 90 DAYS

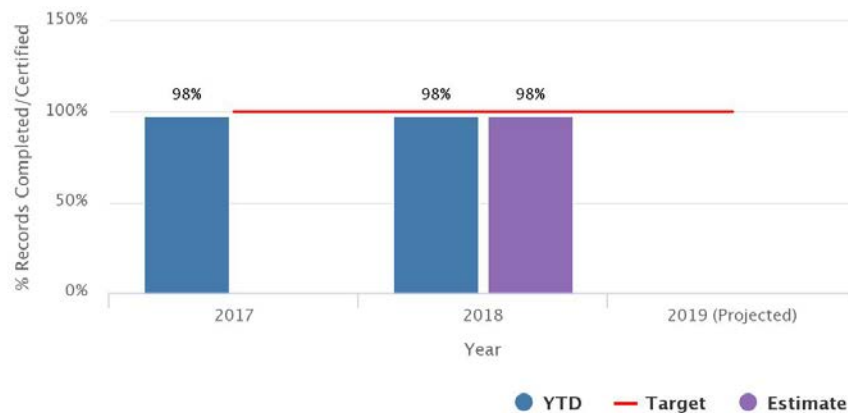


Measure description: DSS serves as a public guardian to protect adults (18 and older) deemed incompetent by the court. In this role, DSS is responsible for the safety and well-being of these adults and makes routine decisions regarding care, placement, and daily life decisions on behalf of the adult ward. State policy requires DSS to assess the health and well-being of adult wards with an in-person meeting to assess their needs at least once every 90 days. This is done to ensure their safety and living conditions are appropriate and suitable. This measures the percent of adult wards who are contacted every 90 days. This measure aligns with Strategic Plan Goals 2 and 3.

Trend explanation: This measure is monitoring the quality of life and the effectiveness of the plan of care. The demographics of the adult wards have been changing with younger clients having more mental health issues and higher vulnerability. This meant that quarterly visits were no longer sufficient, so a plan was put in place to have monthly visits. This means by default DSS is meeting the State mandate.

FY2018-19 target projection: The target is set at 95% of adult wards contacted every 90 days. This target is a State mandated performance measure per policy 10A NCAC 71B.0101 (b)(2), *North Carolina Office of Administrative Hearings – Chapter 71*.

Measure: PERCENTAGE OF RECORDS FOR REIMBURSEMENT COMPLETED AND CERTIFIED WITHIN REQUIRED TIMEFRAMES

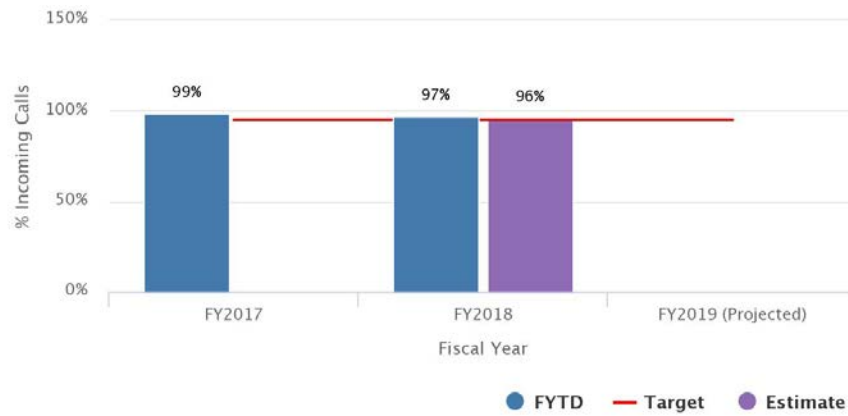


Measure description: Each NC county must submit timekeeping records to the State to receive reimbursement. These are known as "Daysheet Records." Each record shows the amount of time a worker spends on a case, which is reflective of what a DSS worker does each day. This measure looks at the percentage of Daysheet Records that are completed and certified within the timeframe required by the State. Failure to have 100% of time reported leads to incorrect reimbursement by the State. This measure aligns with Strategic Plan Goal 5.

Trend explanation: This measure has been fluctuating over the past 7 months. DSS staff drafted new policy and protocols to improve the measure, which were implemented March 2018. The compliance rate for this measure should increase.

FY2018-19 target projection: The target is set at 100% to receive the maximum amount of revenue from the State. Because this record keeping is required for reimbursement and incorrect reimbursement significantly impacts the agency, it is important to keep this target high.

Measure: PERCENTAGE OF INCOMING CALLS ANSWERED BY DSS CALL CENTER



Measure description: The percentage of calls answered by the DSS Call Center is being measured to ensure exceptional customer service. Customers may call the Call Center for a broad range of reasons including to obtain information about applying for benefits or services, to check on the status of an application, to speak to a case or social worker, or to report child or adult abuse and neglect. Due to the high volume of calls it is critical that calls are answered so that Durham County citizens have access to the benefits and services they seek. This measure aligns with Strategic Plan Goal 5.

Trend explanation: During the year, the volume of calls reflects the level of demand for services. During this quarter, there were some technology changes that slightly impacted the ability to answer calls.

FY2018-19 target projection: The call handling percentage is set at 95% per internal policy. This number has been lower than usual but still above target due to technology system changes. This measure is estimated to end the year at approximately 96%, so the target for FY19 will remain at 95%.

COORDINATED TRANSPORTATION SYSTEM



GOAL 2 HEALTH AND WELL-BEING FOR ALL: Improve the quality of life across the lifespan through protecting the health of community, reducing barriers to access services and ensuring a network of integrated health and human services available to people in need.

MISSION

The Durham County Center of North Carolina Cooperative Extension helps individuals, families, and communities use research-based information and county resources to improve the quality of their lives.

PROGRAM DESCRIPTION

Program Purpose: The purpose of Durham County ACCESS is to seek funding and administer a grant, financial management and customer service program to deliver excellent coordinated demand response transportation to meet the mobility needs of seniors, disabled, transportation disadvantaged, rural general public and employment trips for Durham County residents.

Program Description: Transportation through Durham County ACCESS improves the quality of life of Durham County residents by providing safe and accessible transportation to seniors, individuals with disabilities, residents going to work, and the general public in rural Durham County. Durham County ACCESS is a proud partner in a coordinated network with the City of Durham's Go ACCESS transportation program. All Durham County ACCESS vans are wheelchair accessible. Interested individuals must complete an application and receive approval to initiate service. Durham County ACCESS receives funding from federal, state, and local grants to support this broad level of transportation services and is supported by a 7-member transportation Advisory Board appointed by the County Commissioners.

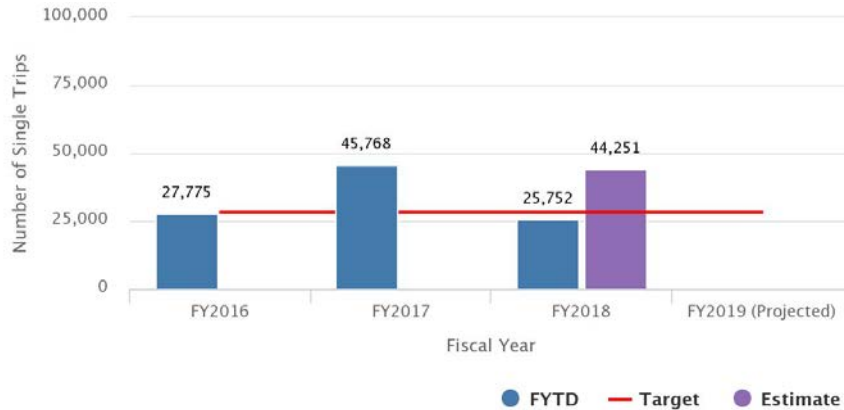
| Summary | 2016-2017 Actual Exp/Rev | 2017-2018 Original Budget | 2017-2018 12 Month Estimate | 2018-2019 Department Requested | 2018-2019 Commissioner Approved |
|---------------------------|--------------------------------|---------------------------------|-----------------------------------|--------------------------------------|---------------------------------------|
| ▼ <i>Expenditures</i> | | | | | |
| Personnel | \$130,533 | \$133,116 | \$137,191 | \$212,350 | \$178,624 |
| Operating | \$998,982 | \$605,450 | \$1,118,095 | \$990,312 | \$667,727 |
| Capital | \$53,860 | \$0 | \$0 | \$390,000 | \$191,333 |
| Total Expenditures | \$1,183,375 | \$738,566 | \$1,255,286 | \$1,592,662 | \$1,037,684 |
| ▼ <i>Revenues</i> | | | | | |
| Intergovernmental | \$714,424 | \$658,006 | \$905,006 | \$927,421 | \$808,754 |
| Service Charges | \$0 | \$5,120 | \$5,120 | \$0 | \$0 |
| Total Revenues | \$714,424 | \$663,126 | \$910,126 | \$927,421 | \$808,754 |
| Net Expenditures | \$468,951 | \$75,440 | \$345,160 | \$665,241 | \$228,930 |
| FTEs | 2.00 | 2.00 | 2.00 | 2.60 | 2.00 |

2018-19 BUDGET HIGHLIGHTS

- This budget allows Durham County Access to maintain target levels of service.

PERFORMANCE MEASURE:

Measure: NUMBER OF DURHAM COUNTY ACCESS SINGLE TRIPS PROVIDED TO DURHAM COUNTY RESIDENTS



Measure description: This measure shows the number of single trips provided to Durham County residents each fiscal year. This measure justifies the ACCESS expenditure that helps meet the mobility needs of the community. A “trip” is an on-demand ride that the consumer takes on an ACCESS van when requested. The system serves citizen transportation needs for the more rural areas of the County, the elderly, and disabled citizens. It also provides rides for residents for work or healthcare purposes. This measure aligns with Strategic Plan Goal 1.

Trend explanation: The increase in the first two quarters exceeds the target due to funding increases and increased efficiencies in program delivery.

FY2018-19 target projection: The target is currently set at 28,176 trips per fiscal year; this target may be increased if the current trend continues.

HUMAN SERVICES NONPROFIT AGENCIES



GOAL 2 HEALTH AND WELL-BEING FOR ALL: Improve the quality of life across the lifespan through protecting the health of community, reducing barriers to access services and ensuring a network of integrated health and human services available to people in need.

MISSION

The mission of Durham County government is to enhance the quality of life for its citizens by providing education, safety and security, health and human services, economic development, and cultural and recreational resources.

PROGRAM DESCRIPTION

Durham County is committed to providing financial assistance to those nonprofit agencies which assist it in carrying out its mission. Included in this funds center are nonprofit agencies and other nongovernmental agencies whose work complements the efforts of the county's human service agencies and whose mission is the public welfare of the residents of Durham County.

All funding for the nonprofit Targeted RFP addressing Food Insecurity in FY 2018-19 is located in this fund center. A detailed description of the nonprofits that applied for funding and funding recommendations for FY 18-19 is in the Appendix.

| Summary | 2016-2017 Actual Exp/Rev | 2017-2018 Original Budget | 2017-2018 12 Month Estimate | 2018-2019 Department Requested | 2018-2019 Commissioner Approved |
|---------------------------|--------------------------------|---------------------------------|-----------------------------------|--------------------------------------|---------------------------------------|
| ▼ <i>Expenditures</i> | | | | | |
| Operating | \$0 | \$0 | \$0 | \$0 | \$90,000 |
| Total Expenditures | \$0 | \$0 | \$0 | \$0 | \$90,000 |
| ▼ <i>Revenues</i> | | | | | |
| Total Revenues | \$0 | \$0 | \$0 | \$0 | \$0 |
| Net Expenditures | \$0 | \$0 | \$0 | \$0 | \$90,000 |

| Food Insecurity Non-Profit Support | FY 2018-19 Funding |
|---|--------------------|
| Believers United for Progress - Community members are served nutritious meals at least once a day through a community kitchen setting. While onsite and on a quarterly basis, individuals are able to engage with at least one social service/community organization that can introduce and enroll them in services addressing the reason(s) they are food insecure (i.e. physical and mental health issues, access to jobs and/or employable skills, and lack of stable housing) . Recipients of the daily community kitchen are recruited as volunteers and encouraged to develop employable skills while they are enrolled in programs that give them the opportunity to make life adjustments. | \$20,000 |
| Catholic Charities of the Diocese of Raleigh - The new food pantry in Durham will utilize the best practices established by the Catholic Parish Outreach (CPO) food pantry in Raleigh. Catholic Charities has 40 years of experience operating CPO which is the largest food pantry in eastern NC. The DCFP will provide families with 7 to 10 days' worth of groceries. The basic food package has been developed by a nutritionist to ensure that families receive a balanced diet. Clients receive canned vegetables and fruits, dried beans, rice, pasta, canned meats, fresh produce, breads, frozen meats, cereal, peanut butter and powdered milk. Clients must have received an assessment of need and be given a referral by a community agency to receive assistance. This requirement increases the likelihood that families will receive other needed assistance in addition to the food and clothing assistance provided by Catholic Charities. | \$10,000 |
| Communities in Partnership - Partnering with a local food bank, local food producers, and a local food distributor, CIP operates a cooperatively-owned food market in Old East Durham. The market decreases food insecurity working on two levels. On the first level, the market reduces hunger, which is the surface of the problem and the most immediate need. Co-op participants pay \$5/month to access \$450-\$500 worth of store items including produce, bakery items, and meats. Crucially, the market provides fresh foods—foods not readily accessible in food pantries or local corner stores. | \$25,000 |

| | |
|---|----------|
| <p>Food Bank of Central & Eastern North Carolina - The Food Bank is a nonprofit organization dedicated to the mission of ensuring “No One Goes Hungry.” FBCENC serves as a safety net and crucial underpinning to the food assistance network, proudly supporting 116 nonprofits serving the 50,890 individuals identified as food insecure in Durham County. Simply put, FBCENC collects donated, allocated, or purchased food, briefly sorts and stores it at the Durham Branch, and distributes it to local nonprofits (e.g., food pantries, soup kitchens, shelters, senior centers, and programs for low income children), which then provide that food directly to individuals and families struggling with food insecurity. More than half of what we distribute are healthier items such as fresh produce, whole grains, low-fat dairy, and lean protein. Last year, the Durham Branch distributed 4.3 million pounds of food in Durham County—3.6 million meals—which is a 13% increase over the previous year.</p> | \$20,000 |
| <p>SEEDS - Our urban garden provides a safe space in which children learn environmental stewardship, health and nutrition principles, and leadership skills in a hands-on environment. Through experiential learning based in the garden, students feel a deep sense of ownership and commitment to the land and a connection with the foods that they produce. The therapeutic benefits of working in a garden have been well-documented in research and provide students with the opportunity to be creative, think critically about problem-solving, and acts as an emotional release from living in a high-stress environment. Providing enrichment activities during the summer months also helps to bolster learning retention and continue to improve basic reading, math and life skills which can experience a decline in school-aged students during three months of break from a regular school curriculum. Additionally, SEEDS high school program DIG (Durham Inner-city Gardeners), provides opportunities for project management and developing business skills through a paid position to cultivate farm space and sell produce at market weekly, allowing students seeking college and a career with an opportunity to save and develop financial literacy over 4 years of participation in SEEDS programs.</p> | \$7,500 |
| <p>Threshold Inc. - Threshold’s Healthy Meals Program provides a choice of two hot lunches to members every weekday for \$1.00 and free warm meals on Thursday evenings and weekends every day of the year. The subsidized cost of meals has not increased in more than a decade and provides an affordable meal option for members. Healthy eating and nutrition are an important focus of psychosocial recovery activities at Threshold.</p> | \$7,500 |
| \$90,000 | |